SQUAM LAKES ASSOCIATION

FINANCIAL STATEMENTS

Years ended December 31, 2022 and 2021

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ROWLEY & ASSOCIATES, P.C.

CERTIFIED PUBLIC ACCOUNTANTS

MEMBER American Institute Of Certified Public Accountants 46 NORTH STATE STREET CONCORD, NEW HAMPSHIRE 03301 TELEPHONE (603) 228-5400 FAX # (603) 226-3532

MEMBER OF THE PRIVATE COMPANIES PRACTICE SECTION

INDEPENDENT AUDITORS' REPORT

To the Board of Directors Squam Lakes Association Holderness, New Hampshire 03245

Opinion

We have audited the accompanying financial statements of Squam Lakes Association (a nonprofit organization), which comprise the statements of financial position as of December 31, 2022 and the related statements of activities and changes in net assets, cash flows and functional expenses for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Squam Lakes Association as of December 31, 2022 and the statements of activities and changes in its net assets, cash flows and functional expenses for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Squam Lakes Association and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in aggregate, they would influence the judgement made by a reasonable user based on the financial statements.

Auditors' Responsibilities for the Audit of the Financial Statements (continued)

In performing an audit in accordance with generally accepted auditing standards, we:

Exercise professional judgement and maintain professional skepticism throughout the audit.

Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.

Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Squam Lakes Association's internal control. Accordingly, no such opinion is expressed.

Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.

Conclude whether, in our judgement, there are conditions or events, considered in the aggregate, that raise substantial doubt about Squam Lakes Association's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Report on Summarized Comparative Information

We have previously audited Squam Lakes Association's 2021 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated June 10, 2022. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2021, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Rowly & Associates, PC

Rowley & Associates, P.C. Concord, New Hampshire June 8, 2023

SQUAM LAKES ASSOCIATION STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2022 and 2021 See Independent Auditors' Report

	Net Assets Without Donor Restriction	Net Assets With Donor Restriction	2022 Total	2021
ASSETS				
CURRENT ASSETS				
Cash and cash equivalents	\$ 797,598	\$ 705,040	\$ 1,502,638	\$ 912,475
Investments	3,736,183	-	3,736,183	4,603,555
Accounts receivable	395	-	395	10,229
Pledges receivable	-	69,333	69,333	-
Prepaid expenses	10,562	-	10,562	7,210
Merchandise inventory	25,541	-	25,541	30,508
Right of use asset: finance lease	4,098	-	4,098	-
Total Current Assets	4,574,377	774,373	5,348,750	5,563,977
PROPERTY AND EQUIPMENT, at cost				
Land and improvements	3,079,354	-	3,079,354	3,079,354
Building and improvements	1,959,033	-	1,959,033	1,959,033
Equipment, vehicles and watercraft	309,259	-	309,259	319,759
	5,347,646	-	5,347,646	5,358,146
Less: accumulated depreciation	1,237,666	-	1,237,666	1,187,259
1	4,109,980	-	4,109,980	4,170,887
OTHER ASSETS				
Watercraft held for resale	5,000	-	5,000	5,000
LONG TERM ASSETS				
Pledges receivable, less current portion	-	61,334	61,334	
Total Assets	8,689,357	835,707	9,525,064	9,734,864
LIABILITIES AND NET ASSETS				
CURRENT LIABILITIES				
Accounts payable and accrued expenses	20,117	-	20,117	13,334
Note payable, current portion	7,500	-	7,500	7,500
Right of use liability: finance lease	4,098	-	4,098	-
Total Current Liabilities	31,715	-	31,715	20,834
LONG TERM LIABILITIES				
Note payable, less current portion	48,125	-	48,125	55,625
Total Current & Long-Term Liabilities	79,840	-	79,840	76,459
COMMITMENTS AND CONTINGENCIES (See Notes)				
NET ASSETS				
Without donor restriction	8,609,517	-	8,609,517	9,413,405
With donor restriction	-	835,707	835,707	250,000
Total Net Assets	8,609,517	835,707	9,445,224	9,663,405
Total Liabilities and Net Assets	\$ 8,689,357	\$ 835,707	\$ 9,525,064	\$ 9,739,864

See Notes to Financial Statements

SQUAM LAKES ASSOCIATION STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS YEAR ENDED DECEMBER 31, 2022 With Comparative Totals For the Year Ended December 31, 2021 See Independent Auditors' Report

	Net Assets Without Donor Restrictions	Net Assets With Donor Restrictions	2022 Total	2021 Total
Revenues, gains and other support:				
Capital Campaign	\$-	\$-	\$-	250,000
Watershed Campaign	-	705,040	705,040	-
Dues	151,741	-	151,741	\$ 140,115
Contributions	242,955	-	242,955	254,985
Grants	25,000	369,186	394,186	309,064
Program fees	254,028	2,000	256,028	277,894
Gain on sale of assets	580	-	580	-
Rental income	13,170	-	13,170	13,170
Gift shop income, net expenses				
of \$16,765 and 6,268	10,050	-	10,050	16,693
Total revenues, gains and other support	697,524	1,076,226	1,773,750	1,261,921
Net assets released from donor	400 510	(400 510)		
imposed restrictions	490,519	(490,519)	-	-
Expenses:				
Outreach and recreation	253,489	-	253,489	189,463
Education	200,891	_	200,891	172,098
Conservation	638,824	_	638,824	671,896
Total Program Services costs	1,093,204		1,093,204	1,033,456
General Operations	189,061	-	189,061	164,179
Fundraising	7,036	-	7,036	6,106
Total expenses	1,289,301		1,289,301	1,203,741
Operating increase (decrease) in net assets	(101,258)	585,707	484,449	58,180
Investment Gain				
Interest and dividend income	82,637		82,637	86,513
Net unrealized gain (loss) on investments	(800,554)	_	(800,554)	104,435
Net realized gain on investments	15,287	_	15,287	374,542
Total investment gain (loss)	(702,630)		(702,630)	565,490
Fotal investment gain (1955)	(702,000)		(702,000)	
Increase (Decrease) in net assets	(803,888)	585,707	(218,181)	623,670
Net assets, beginning of year	9,413,405	250,000	9,663,405	9,039,735
Net assets, end of year	\$ 8,609,517	\$ 835,707	\$ 9,445,224	\$ 9,663,405

See Notes to Financial Statements

SQUAM LAKES ASSOCIATION STATEMENT OF FUNCTIONAL EXPENSES YEAR ENDED DECEMBER 31, 2022 WITH COMPARATIVE TOTALS FOR THE YEAR ENDED DECEMBER 31, 2021 See Independent Auditors' Report

						2022					
	Outreach and Recreation	Educatior	<u> </u>	Con	servation	Total Program Services	General perations	Fur	ndraising	 Total	 2021 Total
Salaries and wages	\$ 123,521	\$ 114,00	5	\$	353,425	\$ 591,012	\$ 105,025	\$	4,131	\$ 700,168	\$ 611,088
Health Insurance	15,227	14,00	2		43,569	72,858	12,947		509	86,315	75,300
Depreciation	10,745	9,92	2		30,744	51,412	9,136		359	60,907	60,455
General insurance	12,403	11,45	4		35,488	59,345	10,546		415	70,306	69,814
Postage and supplies	5,039	4,65	3		14,418	24,111	4,285		169	28,564	27,525
Payroll taxes	10,076	9,30	4		28,829	48,208	8,567		337	57,112	50,696
Food & Meetings	2,027	1,8	2		5,799	9,697	1,723		68	11,488	4,221
Professional fees	10,625	9,8	1		30,400	50,836	9,034		355	60,225	27,612
Utilities	3,539	3,20	8		10,126	16,933	3,009		118	20,061	17,428
Credit card sales fees	1,747	1,6	3		4,998	8,357	1,485		58	9,901	9,282
Repairs, maintenance	5,089	4,70	0		14,561	24,350	4,327		170	28,847	22,767
Printing	1,187	1,09	6		3,397	5,681	1,010		40	6,730	10,838
Small tools and equipment	7,165	6,6	7		20,501	34,283	-		-	34,283	18,084
Professional development	3,672	3,39	1		10,506	17,569	3,122		123	20,814	15,899
Employee retirement	2,394	2,22	0		6,849	11,453	2,035		80	13,568	9,898
Seminars and travel	750	69	2		2,145	3,587	637		25	4,249	1,036
Rentals	1,920	1,72	3		5,495	9,189	1,633		64	10,886	8,557
Gasoline	-		-		5,096	5,096	104		-	5,200	2,915
Water Testing	-		-		-	-	-		-	-	4,176
Permits and fees	2,944		-		5,353	8,297	5,085			13,382	14,080
Contractors	33,000		-		5,925	38,925	-		-	38,925	-
Bookkeeping	-		-		-	-	4,994		-	4,994	3,525
Bank fees	32	-	9		91	153	27		1	181	130
Miscellaneous expenses	387	35	8		1,108	1,853	329		13	2,195	12,420
Land transferred to other land trusts	-		-		-	-	-		-	-	25,995
Grants to other organizations	-		-		-	-	-		-	-	100,000
	\$ 253,489	\$ 200,89	1	\$	638,824	\$ 1,093,205	\$ 189,061	\$	7,036	\$ 1,289,301	\$ 1,203,741

See Notes to Financial Statements

SQUAM LAKES ASSOCIATION STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2022 and 2021 See Independent Auditors' Report

	2022	2021
CASH FLOWS FROM OPERATING ACTIVITIES:		
Increase (Decrease) in net assets	\$ (218,181)	\$ 623,670
Adjustments to reconcile change in net assets to	¢ (210,101)	¢ 020,070
net unrestricted cash provided by operating activities:		
Depreciation	60,907	60,455
Non-cash donation of land	-	205,995
Net realized (gain) on investments	(15,287)	(374,542)
Net unrealized (gain) loss on investments	800,554	(104,435)
Interest and dividend income	(82,637)	(86,513)
Non-cash reduction in note payable	(7,500)	(7,500)
(Increase) decrease in operating assets:		
Accounts receivable	9,834	(6,104)
Pledges receivable	(130,667)	-
Grants receivable	-	53,735
Prepaid expenses	(3,352)	342
Merchandise Inventory	4,967	(10,145)
Increase (decrease) in operating liabilities:		
Accounts payable and accrued expenses	6,783	(1,897)
Net cash provided by operating activities	425,421	353,061
CASH FLOWS FROM INVESTING ACTIVITIES:		
Cash paid for property and equipment	-	(29,271)
Interest and dividend income	82,637	86,513
Proceeds from sale of investments	188,395	787,041
Purchase of investments	(106,290)	(831,274)
Net cash provided by investing activities	164,742	13,009
Net increase in cash and cash equivalents	590,163	366,070
Cash and cash equivalents, beginning of year	912,475	546,405
Cash and cash equivalents, end of year	\$ 1,502,638	\$ 912,475

SUPPLEMENTAL INFORMATION ON NON-CASH INVESTING ACTIVITIES

Non-cash reduction in note payable	\$ 7,500	\$ 7,500

Note 1. Summary of Significant Accounting Policies

General

The Squam Lakes Association (SLA) is a nonprofit organization dedicated to conserving for public benefit the natural beauty, peaceful character and resources of the Squam Lakes Watershed in New Hampshire. The Association's programs and activities are designed to further its mission.

Basis of Presentation

The Organization maintains its accounting records on the accrual basis of accounting whereby revenues are recorded when earned and expenses are recorded when the obligation is incurred. The Organization reports information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions.

<u>Net Assets without Donor Restrictions</u> – These net assets generally result from revenues generated by receiving contributions that have no donor restrictions, providing services, and receiving interest from operating investments, less expenses incurred in providing program-related services, raising contributions, and performing administrative functions.

<u>Net Assets with Donor Restrictions</u> – These net assets result from gifts of cash and other assets that are received with donor stipulations that limit the use of the donated assets, either temporarily or permanently, until the donor restriction expires, that is until the stipulated time restriction ends or the purpose of the restriction is accomplished, the net assets are restricted.

<u>Revenue recognition</u>: The financial statements of Squam Lakes Association reflect the accrual method of accounting.

<u>Capitalization policy</u>: Expenditures for additions, renewals and betterments of property and equipment, unless of relatively minor amount, are capitalized. Maintenance and repairs are expensed as incurred. Upon retirement or sale, the cost of the assets disposed of and the related accumulated depreciation are removed from the accounts and any gain or loss is included in other income in the period in which the asset is disposed.

Depreciation is computed using the straight-line method over the following useful lives:

	Years
Land improvements	10 - 20
Buildings and improvements	10 - 39
Equipment, vehicles and watercraft	3 - 10

Property and Equipment are carried at cost. Depreciation expense was \$60,907 and \$60,455 in 2022 and 2021, respectively.

Note 1. Summary of Significant Accounting Policies (Continued)

<u>Estimates and assumptions</u>: Management uses estimates and assumptions in preparing financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenues and expenses. Accordingly, actual results may differ from these estimates.

<u>Investments</u>: Investments are stated at fair-market value. The net realized and unrealized gains (losses) on investments are reflected in the statement of activities.

<u>Functional allocation of expenses</u>: The costs of providing the various programs and other activities have been summarized on a functional basis in the statements of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

<u>Contributions</u>: Contributions received are recorded as increase in net assets without donor restrictions or net assets with donor restrictions depending on the existence and/or nature of any donor restrictions. When restriction expire (that is, when a stipulated time restriction ends or purpose restriction is accomplished). Net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions. In the absence of donor restrictions to the contrary, restrictions on contributions of property or equipment or on assets restricted to acquiring property or equipment expire when the property or equipment is placed in service.

<u>Donations of long-lived assets</u>: The SLA records donations of services and materials which increase long-lived assets at their fair values and recognizes these revenues as increases in unrestricted net assets.

<u>Cash and cash equivalents</u>: For purposes of reporting cash flows, the SLA considers all highly liquid debt instruments purchased with a maturity of three months or less to be cash equivalents, excluding amounts the use of which is limited by Board designation or restriction. At December 31, 2022 and 2021, the SLA had no cash equivalents.

<u>Income taxes</u>: The Association has been notified by the Internal Revenue Service that it is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code. The Association is further classified as an organization that is not a private foundation under Section 509(a)(3) of the Code. The most significant tax positions of the Organization are its assertion that it is exempt from income taxes and its determination of whether any amounts are subject to unrelated business tax (UBIT). The Organization follows the guidance of Accounting Standards Codification (ASC) 740, Accounting for Income Taxes, related to uncertain income taxes, which prescribes a threshold of more likely than not for recognition and recognition of tax positions taken or expected to be taken in a tax return.

Note 1. Summary of Significant Accounting Policies (Continued)

Income taxes (continued):

<u>Inventory</u>: Inventory of gift shop merchandise and supplies is based on physical counts, and valued using the lower of cost or market using the first-in, first-out (FIFO) method.

<u>Concentration of Credit Risk</u>: The Association maintains cash balances in several accounts at a local bank. These accounts are insured by the Federal Deposit Insurance Corporation up to \$250,000. At various times throughout the year, the Association may have cash balances at the financial institution that exceeds the insured amount. Management does not believe this concentration of cash results in a high level of risk for the Association. At December 31, 2022 and 2021 the Association had \$820,680 and \$342,958 uninsured cash balances, respectively.

<u>Comparative Financial Information</u>: The financial statements include certain prior-year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with the Association's financial statements for the year ended December 31, 2022, from which the summarized information was derived.

<u>Financial Instruments</u>: The carrying value of cash and cash equivalents, accounts and grants receivable, prepaid expenses, inventory, accounts payable and accrued expenses are stated at carrying cost at December 31, 2022 and 2021, which approximates fair value due to the relatively short maturity of these instruments. Other financial instruments held at year-end are investments, which are stated at fair value.

<u>Recent Accounting Pronouncements</u>: In February, 2016, the FASB issued ASU 2016-02, Leases (Topic 842). Under the new guidance, a lessee is required to recognize assets and liabilities for leases with lease terms of more than twelve months. Consistent with current GAAP, the recognition, measurement, and presentation of expenses and cash flows arising from a lease by a lessee primarily will depend on its classification as a finance or operating lease. However, unlike current GAAP—which requires only capital leases to be recognized on the statement of financial position—the new ASU requires both types of leases to be recognized on the statement of financial position. This standard is effective for annual reporting periods beginning after December 15, 2021.

Subsequent Event

Management has evaluated subsequent events through June 8, 2023, the date on which the financial statements were available to be issued to determine if any are of such significance to require disclosure. It has been determined that no subsequent events matching this criterion occurred during this period.

Note 2. Investments

Investments are presented in the financial statements at fair-market value. Investments at December 31, 2022 and 2021 are composed of the following:

	2	022	202	21
	<u>Cost</u>	<u>Market</u>	<u>Cost</u>	<u>Market</u>
Equity mutual funds	\$ 1,390,078	\$ 1,555,184	\$ 1,350,306	\$ 1,882,804
Bond mutual funds	455,143	388,189	445,995	447,589
Federal money market	144,911	144,911	157,970	157,970
Exchange traded funds	1,220,407	1,647,899	1,324,152	2,115,192
Total	<u>\$ 3,210,539</u>	<u>\$ 3,736,183</u>	<u>\$ 3,278,423</u>	<u>\$ 4,603,555</u>

FASB Accounting Standards Codification Topic 820-10 *Fair Value Measurements* defines fair value, requires expanded disclosures about fair value measurements, and establishes a three-level hierarchy for fair value measurements based on the observable inputs to the valuation of an asset or liability at the measurement date. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. It prioritizes the inputs to the valuation techniques used to measure fair value by giving the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurement) and the lowest priority to measurements involving significant unobservable inputs (Level 3 measurement).

Under Topic 820-10, the three levels of the fair value hierarchy are as follows:

<u>Level 1</u> inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the Association has the ability to access at the measurement date. <u>Level 2</u> inputs are inputs other than quoted prices included in Level 1 that are either directly or indirectly observable for the assets of liabilities. <u>Level 3</u> inputs are unobservable inputs for the assets or liabilities.

The level in the fair value hierarchy within which a fair measurement in its entirety falls is based on the lowest level input that is significant to the fair value measurement in its entirety.

All investments are measured at Level 1. Inputs to the valuation methodology are unadjusted quoted prices for identical assets in active markets. None of the investments are Level 2 or Level 3 investments.

Note 2. Investments (Continued)

The Association maintains individual investments containing net assets without donor restrictions. These are board designated funds. Investments in marketable equity securities and marketable debt securities are carried at fair market value determined by "quoted market prices" per unit (share) as of the balance sheet date. All other investments are stated at cost. Donated investments are recorded at the mean of the high and low price as of the date of receipt. Investment income, realized and unrealized gains, losses, dividends and interest income included in unrestricted activities are recorded as operating activities.

Investment Return Objectives, Risk Parameters and Strategies

The purpose of the Squam Lake Fund is to promote the general purposes of the Association by dedicating and applying income to help support the operations of the Association and principal to acquire lands or interest in land in towns within the Squam Lakes watershed for conservation and protection or which further the mission of the Association.

Spending Policy

The spending policy is to take distributions of annual amounts not to exceed 6% of the trailing eight quarter average of value of the fund assets. Distributions or borrowings against the Squam Lakes Fund may be authorized for acquisition of lands or interests in lands, subject to restrictions set forth by the Board.

Note 3. Retirement Plan

The SLA offers a SIMPLE IRA plan which is available to all employees who have received at least \$5,000 in compensation in any one previous year and are expected to receive at least \$5,000 during the current year. Employer contributions equal the amount of the elective deferrals but not more than 3% of compensation received. Employer contributions for December 31, 2022 and 2021 totaled \$13,568 and \$9,898, respectively.

Note 4. Compensated Absences

Employees of the Association are entitled to paid vacation depending on job classification, length of services and other factors. Employees must use their vacation time each calendar year or forfeit that time. There was no accrued vacation earned, but unpaid as of December 31, 2022 and 2021.

Note 5. Fair Value Measurements

In accordance with FASB ASC 820, *Fair Value Measurements and Disclosures*, the Association is required to disclose certain information about its financial assets and liabilities. Fair values of assets measured on a recurring basis at December 31, 2022 were as follows:

		Quoted Prices in	
		Active Markets	Significant other
		For Identical	Observable Inputs
	<u>Fair Value</u>	Assets (Level 1)	<u>(Level 2)</u>
Investments	\$3,736,183	\$3,736,183	\$ -
Accounts receivable	395	-	395
Pledges receivable	130,667	<u> </u>	130,667
-	\$3,867,245	<u>\$3,736,183</u>	<u>\$ 131,062</u>

Fair values for investments were determined by reference to quoted market prices and other relevant information generated by market transactions. The fair market value of accounts and grants receivable are estimated at the present value of expected future cash flows.

Note 6. Note Payable and Rental Agreement

A tenant, Squam Lakes Conservation Society (SLCS), of the Association made improvements to occupancy space. In 2012 an agreement between the SLA and SLCS was finalized, which calls for gross rents receivable to the SLA in monthly amounts of \$912. The agreement also references a note payable by the SLA to SLCS with monthly payments due of \$625 for twenty years (\$7,500 per annum) and zero percent interest. The SLA credits rents due from SLCS resulting in net rent due of \$288 per month.

Note payable as of December 31:

	<u>2022</u>	<u>2021</u>
Short Term	\$ 7,500	\$ 7,500
Long Term	48,125	55,625
	<u>\$ 55,625</u>	<u>\$63,125</u>

Rental income received from SLCS totaled \$10,950 for each of the years ended December 31, 2022 and 2021, respectively.

Note 7. Rental Agreement

The SLA also had a month-to-month verbal agreement with a local non-profit, the Chocorua Chapel Association. The agreement includes office support, office equipment, building use and bookkeeping services provided by the SLA. The monthly rent is \$185. Rental income relating to the non-profit totaled \$2,220 and \$2,220 for the years ended December 31, 2022 and 2021, respectively.

Note 8. Liquidity and Availability of Financial Assets

The Association has a policy to structure its financial assets to be available as its general expenditures, liabilities and other obligations come due. The Association's primary sources of support are contributions, dues, grants and program services. Most of that support is held for the purpose of supporting the Association's budget. The Association has \$4,533,781 in cash and investments without donor restrictions which it could draw upon in the event of an anticipated liquidity need.

Note 9. Board Designated Net Assets

The Association has net assets designated for various future projects or needs. These funds are comprised of the following as of December 31:

	<u>2022</u>	<u>2021</u>
Squam Lakes Fund	\$3,736,183	\$4,603,555
Property Fund	<u>3,992,831</u>	<u>3,992,831</u>
Total Board Designated Net Assets	<u>\$ 7,729,014</u>	<u>\$ 8,596,386</u>
10. Net Assets With Donor Restrictions		

Capital Campaign Watershed Campaign	<u>2022</u> \$ - <u>835,707</u>	<u>2021</u> \$ 250,000
Total Net Assets subject to donor restriction	<u>\$ 835,707</u>	<u>\$ 250,000</u>

Note 11. AmeriCorps Program

Note

The Association participated in an AmeriCorps service program through the Lakes Region Conservation Corps. SLA provides AmeriCorps participants with service opportunities. While costs were incurred by SLA for the participants, the Association also received federal grant income to offset these costs. Revenue and costs related to this program are included in the financial statements.

The Association provided housing for AmeriCorps participants on one of its properties. During the years ended December 31, 2022 and 2021 the value of the housing was estimated to be \$26,734 and \$26,601 based on a discounted fair market value of similar local housing and is not included in the financial statements.

Note 12. Cost allocation

The costs of providing the various programs and other activities have been summarized on a functional basis in the statements of activities and functional expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefited based on estimates that are based on their relationship to those activities consistently applied. Those expenses include payroll and payroll related expenses and occupancy costs. Occupancy costs are allocated based on square footage. Payroll and payroll related expenses are based on estimates of time and effort. Other cost allocations are based on the relationship between the expenditure and the activities benefited.

Note 11. Pledges receivable

The Organization's pledges receivable are made up of short-term and long-term pledges. As of December 31, 2022, pledges that are collectable were as follows:

2023:	\$ 69,333
2024:	 61,334
	\$ 136,667

Note 12. Leases

The Organization leases office equipment under a long-term operating lease agreement. The lease expires in 2024. The weighted-average discount rate is based on the discount rate implicit in the lease. The organization has elected the option to use the risk-free rate determined using a period comparable to the lease terms as the discount rate for leases where the implicit rate is not readily determinable. The risk-free rate option has been applied to the office facility class of assets. The entity elected the practical expedient to not reassess whether any expired, existing contracts, contained leases and any indirect costs for existing leases.

Total right-of-use assets and lease liabilities at December 31, 2022 are as follows: Lease Assets – Classification in Statement of Financial Position

Finance right-of-use-assets	\$ 4,098
Lease Liabilities - Classification in	Statement of Financial Position:

Finance lease liability \$4,098

SQUAM LAKES ASSOCIATION NOTES TO FINANCIAL STATEMENTS DECEMBER 2022 and 2021 See Independent Auditors' Report Note 12. Leases (Continued)

The weighted-average remaining lease term and weighted-average discount rate are as
follows:
Weighted-average remaining lease term in years2022
1.25Weighted-average discount rate2022

Operating leases

The future minimum lease payments under finance leases with terms greater than one year as of December 31:

4.5%

5		<u>O</u> 1	perating
	2023	\$	3,456
	2024	_	864
Total lease payments		\$	4,320
NPV discount		_	(222)
Present value of lease liabilities		\$_	4,098