

2011 SLA Annual Report

PRESIDENT'S REPORT

2011 was a year of significant change for the Squam Lakes Association, the biggest being a "changing of the guard." After 12 productive years as our Executive Director, Chris Devine decided to pursue other opportunities. The challenge to find a new Director was taken on by our Search Task Force chaired by Tom Enright. Their successful search culminated in August with the hiring of EB James as the SLA's new Executive Director. We have confidence in his abilities and look forward to his leadership in the years ahead

The SLA's 2006 Five Year Strategic Plan was updated in 2011, establishing a new strategy to carry out our mission; *Squam Watershed Wellness*. Other initiatives include reaching back from the lake to more involve and educate local residents and businesses on the importance of the health of the Squam Watershed to our communities and to partner with other local area non-profits.

Another decision was to separate the Communications & Development Committee into two new committees, Membership and Development. Communications has been effectively handled by the Staff so we feel the two committees can more effectively concentrate on their respective tasks.

2011 saw the completion of the bridge connecting the Resource Center and the Fisher Family Barn creating a single SLA campus. The 2011 summer was the Barn's first season as shelter for the JSLA in inclement weather, a huge success! A great decision and project, thank you, to all of those who supported it. The staff quickly found other uses for the barn; Movie Night, Barn Dances and other SLA functions. We've also been getting requests to rent the Barn for private functions so, it may in fact, become a revenue source.

A big "Thank You" to retiring directors Sarah Thorne and Maria Furman for their years of service; Sarah as Chair of the Conservation Committee and Maria as Treasurer and Chair of the Investment Committee. We would like to extend a welcome to our four new Board members; Barry Gaw, Sue Smith, Sandy Harris and Bob Lucic.

Rebecca Hanson was promoted from her summer position as Office Assistant to Ecological Manager. Her summer experience in the SLA office, her degree in Environmental Conservation and her wide experience in water resource issues make her a perfect fit for the job.

2012 will be a year of opportunity for our Association to act on our new initiatives and continue to improve our core programs. We look forward to reporting on these accomplishments next August.

We couldn't do this without your continued dedication to Squam and your support of your Squam Lakes Association, Thank You All.

Respectfully Submitted,

Peter Webster Board President

EXECUTIVE DIRECTOR'S REPORT

It is exciting and rewarding joining an organization so well put together and with such deep community roots. 2011 was a good year, continuing the SLA's tradition of institutional sustainability. We are well poised to take advantage of the conservation opportunities we see approaching in 2012 and 2013.

Looking back, the Barn project is complete and this awesome building is beginning to see the high level of use we had hoped for. It is the summer home of the JSLA, providing them an exceptional base of operations. It is a place where, worst case scenario in a storm, they can still rock climb. It is being used for dances, and as space for other organizations. It is becoming a real community asset.

The JSLA has continued to rebound in enrollment. Last year was solid, and 2012 grew again. We have tweaked our staffing of the program and now have an assistant camp director who has really allowed the creative energy to flow through camp by reducing the administrative burden and rechanneling that energy into the development of excellent programs.

We are continuing our strong partnership with Plymouth State University and their Center for Environmental Studies. This year Masters candidate Andrew Veilleux is working on the continuation of the Water Recreational Opportunity Spectrum by working within the community to solicit values and your insights on potential management of this resource to protect it for our children and grandchildren and beyond to enjoy.

Our ongoing efforts with Milfoil have seen much milfoil harvested with our dash boats and a decrease in overall infested area over previous years. We have ramped up our efforts once again this year by implementing a more flexible summer crew who float between trail work, island caretaking, milfoil, and our other conservation activities. We have had them trained and certified in the boats, for SCUBA, and for diving removal of milfoil. By moving the team through their various duties we are able to keep more divers underwater more days of the week while still allowing each individual diver more time to recuperate between DASH sessions.

Financially, our investments continue to recover and our campsite rental and summer camps both are growing in enrollment. We have upgraded our database and are busy updating information to make it as powerful a tool for keeping connected with you as possible. We have also reworked our financial tracking system in order to better track specific program funds and funding sources, all of this we believe will allow us to continue and build on our powerful core programming.

In conclusion, I would add that I am delighted to be a part of the Squam Lakes Association and a member of the Squam Lakes watershed community. I look forward to getting to know everyone over the months and years to come.

Respectfully Submitted,

E.B. James Executive Director

OFFICERS & DIRECTORS

Peter Webster, President Eve Porter-Zuckerman, First Vice President Sarah Thorne, Second Vice President Maria Furman, Treasurer Tom Enright, Secretary

Jane Beck PJ Blankenhorn John Coolidge James Elcock John Fernandes Barry Gaw June Hammond-Rowan Scott Littlejohn Cindy O'Leary Sue Smith Carolyn Tolles Peter Walcott

STAFF

E.B. James, *Executive Director* Priscilla Bartholomew, *Office Manager* Brett Durham, *Director of Recreation* Rebecca Hanson, *Ecological Manager* Jennifer Walker, *Youth Program Manager* Jennifer Mattrick, *Office Assistant*

COMMITTEES

Conservation Education & Outreach Membership

Development Finance & Asset Management Nominating

TASK FORCES

Cultural Heritage Strategic Planning

VOLUNTEER OPPORTUNITIES

Boating Census Water Quality Trail Adoption Weed Watchers

TREASURER'S REPORT

Fiscal year 2011 was a transitional year for the SLA in many regards. The barn campaign was finalized, we transitioned out of that campaign mode, and we went through a leadership change of President and Executive Director. Pledges of over \$43,000 made and accounted for in 2010 were realized during 2011. Combined with over \$56,000 in depreciation, our 2011 revenues appear depressed. However, after adjusting for barn contributions and depreciation the overall picture is in-line for a year without a capital campaign. With markets rebounding, less grim economic forecasts, and pro-active efforts by the SLA, the organization remains healthy and will continue to be so.

Total net assets of the Association at the close of 2011 were \$6,757,288. Our Investment sub-Committee has actively positioned the portfolio in a well diversified, conservative manner consistent with our market outlook.

Financial statements are audited by Rowley & Associates, P.C. using generally accepted accounting principles for non-profit organizations. I am pleased to report that the SLA has received a clear opinion from our auditors. The SLA audit is available upon request.

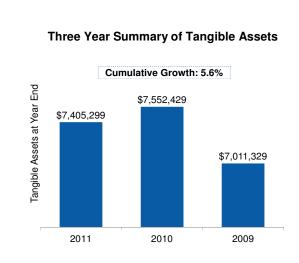
Respectfully Submitted,

Maria Furman, Treasurer Finance & Asset Management Committee Chairperson

Squam Lakes Association Holderness, New Hampshire 2011 Financial Summary

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2011 Financial Summary							
			Change from				
			Prior Year		8.6%		
Operating revenue					8.2%	33.3%	
Program fees	\$	172,405	0.6%			00.070	Program feesDues
Dues		139,823	5.4%				 Contributions
Contributions		118,243	NM	(A)	22.8%		GrantsOther
Grants		42,303	1.7%				
Other		44,720	-37.6%	(B)	27.0	1%	
	\$	517,494					
Operating expenses		·					
General expenses	\$	222,955	1.8%	(C)			
Natural areas		133,592	1.5%		14.4%		
Education		70,795	0.9%				
Visitor information		56,318	0.6%		7.8%	35.9%	 General expenses Natural areas
Junior SLA		48,283	-0.4%				 Education
Other		89,673	-5.0%		9.1%		 Visitor information Junior SLA
	\$	621,616			11.4%		Other
	Ŷ	021,010			21.5	%	
Net Operating revenue	\$	(104,122)					
Notes: (A) Contributions from the prior y Fisher barn. Excluding such specia approximately 10 percent. (B) The decline is primarily a result (C) Includes non-recurring expense	al fundrais t of lower	ser from 2010, contr interest income and	ributions in 2011 incr d dividends.	reased	o the reduction of Net Of	perating revenue fo	r the year.
Total Net Assets (at D	ber 31, 2011))			on of Tangibl	e Assets	
Tangible Assets	-	\$ 7,405,2	99		4.1%		
Accumulated Depreci	ation	(643,4	80)	18.9%	44.2%	Land	
Accounts Payable		(4,5	31)			 Marketable s Buildings Other assets 	
Total Net Assets	=	\$ 6,757,2	88	32.9%			
					l and Buildings are s rketable securities a		



REPORT OF THE DEVELOPMENT COMMITTEE

The Development Committee and the Membership Committee are now separate committees, though working cooperatively for the benefit of our Association. This year, the Development Committee began reviewing the opportunities laid out in the new Strategic Plan and developed a plan that includes:

- Improved donor relations
- Better and more targeted solicitation from foundations and grantors to support our programs
- Updating and making better use of our membership database including personalizing our communications with our members
- A more defined and orchestrated planned giving program

We waited to begin implementing this program until after our new Executive Director, EB James, started in mid-October. We hope you have noticed some of these changes as 2012 has unfolded and look forward to reporting their success next August.

Respectfully Submitted,

Carolyn Tolles Chairperson

REPORT OF THE CONSERVATION COMMITTEE

Our three objectives for 2011 were:

<u>Progress toward Milfoil Eradication.</u> Staff and volunteers teamed up to remove 2621 gallons of milfoil, spending over 500 hours at work on milfoil eradication. We improved ways of quantifying and mapping the results of our milfoil control work and tracking it over time.

<u>Complete Trail System Master Plan.</u> SLA, with collaboration from SLCS and a PSU graduate student, completed a master plan for its trail network. The plan sets goals for trail maintenance, natural resource conservation, parking and signage, trail corridor conservation, and trail easements. A task force was created in 2012 to implement the trail protection recommendations.

<u>Continue Research.</u> What is the health of the lake, how is it being used, and what is the recreational carrying capacity of the lake? To help answer these questions, SLA is supporting the Lake Use and Management Study being conducted by a PSU graduate student, to be completed in 2012.

Respectfully Submitted,

Sarah Thorne Chairperson

REPORT OF THE EDUCATION & OUTREACH COMMITTEE

In 2011, the SLA maintained its active summer programming, collaboration with area nonprofits, and work with school and youth programs. We took some first steps to expand programming throughout the year, and to engage a broader range of participants.

JSLA (Junior Squam Lakes Association), in its 56th year, continued its program of lake and mountain activities for youths in grades 3 to 9, led by Jenne Walker. The camp enjoyed the use of the Fisher Family Activity Barn for its first full summer, and this was a reliable venue for regular activities as well as for when activities were driven indoors by the weather. For a camp that for much of its history had neither headquarters nor equipment, this was a wonderful development! Enrollment was fairly consistent with recent years. Enrollment was lower in the Discovery Group (grades 3&4), nearly full in the Explorer Group (grades 5&6), and a bit lower in the Expedition Group (grades 7-9) once again, with total enrollment of 136 participants, 65% of capacity. At the end of 2011 we distributed surveys to parents each week and online, and received very helpful feedback about all aspects of the program. It is worth noting in 2012 our enrollment has increased 10% over 2011 with 171 enrolled.

We were honored to receive support once again from the M.J. Foundation to sponsor scholarships to the JSLA program for students in the lake's five towns. These scholarships are awarded at the recommendation of the schools, and granted to youth who exemplify qualities of good citizenship and humanitarianism.

CYSP (Community Youth Sailing Program), once again led by Garr Corcoran, had 65 participants. CYSP has many loyal participants who have returned year after year to hone their sailing skills with others ages 8-16. The SCC (Squam Conservation Corps) program for high schoolers, with 16 participants, helped with a number of projects.

SLA's other programs, many in area schools and in conjunction with area nonprofits and youth groups, continued to help grow the broad community of stewards of the lakes and watershed we strive to support by building awareness and providing guidance and education. We are ever grateful for the help and counsel of our many volunteers who extend our reach, and our imaginations, as we work to pursue the SLA's mission.

Respectfully Submitted,

Eve Porter-Zuckerman Chairperson

REPORT OF THE MEMBERSHIP COMMITTEE

The focus of this committee is primarily on the definition, maintenance, and retention of SLA Membership through several outreach programs. The membership committee is working on the following initiatives:

Develop our 'watershed wellness' message and working on the messaging and branding of the Squam Lakes Association, the image we put forth into the community.

Examining the membership data in order to better understand who makes up the membership of the Squam Lakes Association and ways we can better engage our membership and appeal to new members.

Determine the need for and the development of special events for the membership and the Squam Lakes Community.

Neighborhood Networking – this is happening very naturally - local folks are hearing about how to be advocates – we should all be turning our "parties" and social engagements into opportunities to talk about Squam Lake and how the SLA hopes to outreach for Supporters, Leaders, and Advocates – reminding all Board and committee members to network in this way

Business / Corporate Memberships –Engaging Local business people and formulating a partnership program with those institutions who depend upon the health of the resource for the success of their businesses.

Respectfully Submitted,

Sue Smith Chairperson

THANK YOU TO ALL OF OUR MEMBERS AND VOLUNTEERS!

The Squam Lakes Association appreciates the many volunteers that keep our programs and operations running successfully! (Apologies to those who were inadvertently omitted, please let us know so we can update our records!).

~Supporting the SLA more than 10 Years ~

~ William & Alicia Abbott ~ Wallace & Ethel Ackley ~ Fletcher Adams ~ Van & Betsy Adriance ~ Frank & Gillian Aguilar ~ Lucetta Alderfer ~ Millie Allen ~ Mark & Marjorie Allen ~ Richard & Nelleke Allen ~ Priscilla Alvord ~ Harry & Judy Anderson ~ Colin Anderson ~ Peter & Kerry Anderson ~ Daniel & Zoe Anderson ~ Wallace Anderson ~ John Mason Antrim ~ Joseph Antrim ~ Hugh Antrim ~ Gary Apfel ~ Mary Pratt Ardant ~ Thomas & Rachel Armstrong ~ Louise Armstrong ~ Lisa, Bill & Thomas Aulet ~ Amey Bailey ~ Henry Baker ~ Robert Ballinger ~ Emily Barclay ~ Marc & Carol Bard ~ Claudia Barleon ~ Steven & Rebecca Barlow ~ John Barnaby ~ Charlotte Barnaby ~ Charles Barnaby ~ Jonathan Barnes ~ C. Scott Bartlett ~ Meta Packard Barton ~ Susan Bartow ~ Linda Bates ~ Thomas Beach ~ Jennifer Beal ~ Thomas Beale ~ Tom & Barbara Beal ~ Margaret Beal ~ Alexander Beal & Brian Randall ~ Thomas Beale ~ Jane Choate Beck ~ Paul & Nancy Beck ~ David Beckett ~ Peter & Gail Beckett ~ Laurie & Susan Beeson ~ Belknap Landscape Co., Inc. ~ John Bell ~ Paul Belyea ~ Gary Benedix ~ Harold Benedix ~ Stiles & Wendy Bennet ~ Alice Bennet ~ John Bennett ~ Philip & Lisa Bennett ~ Douglas Bennett ~ Philip Bergan ~ Elliott Berkowitz & Nancy Phillips ~ George Berman ~ Elinor Bettencourt ~ Fred & Jane Bieber ~ Len & Chris Bierbrier ~ Michael Bierer ~ Nathalie Binney ~ Dale Blackey ~ Marion Blackshear ~ Charles Bonanno ~ Watson Bosler ~ Jonathan Bourne ~ Roland Bourque ~ Joseph Bousquet ~ Frederick Bowden ~ Eric Brandhorst ~ Sylvia Brandhorst ~ Lewis Brashares ~ Evelyn & Mark Brayshaw ~ Derek Brereton ~ Frances Bridges-Cline ~ John Britton ~ James Broadhurst ~ Austin Broadhurst ~ Wendell Broom & Sharon Beaty ~ J. Thompson Brown ~ Stephen Brown ~ Natale Brown ~ Winthrop & Sarah Brown ~ Emily & Scott Brunkhurst ~ James Bubnikowicz ~ Chuck & Christine Buhrman ~ Marilyn & Thomas Bull ~ Donna Bunnell ~ Lalor Burdick ~ Pamela & Peter Burghardt ~ Ann Burghardt ~ Matt Burne ~ Alan & Janet Burne ~ Shirley Burns ~ John & Renee Butler ~ Miriam Butterworth ~ Barbara Byse ~ William Cabell ~ Bruce & Terri Cabell ~ Nicholas Cabell ~ Kevin & Maria Cahill ~ Paul Cahill ~ Deborah Callahan ~ Ronald Campbell ~ A. Thomas & Susan Campbell ~ Crawford & Robin Campbell ~ Douglas Campbell ~ Shelly Caney ~ Christopher & Priscilla Canny ~ Patricia Carega ~ Elizabeth Carter ~ Katrina Carye ~ Pamela Casadonte ~ George & Marian Castell ~ John Caswell ~ Gene Cayten ~ Thomas Chalmers ~ Holly Cheever ~ Charlie & Lael Chester ~ Jane Choate ~ Tim Claflin ~ Craig & Debra Clarke ~ Allen and Bobbi Clarke ~ David & Ruth Clinard ~ David Closson ~ Crecia Closson ~ Janet & Richard Cocchiaro ~ Alan Cody ~ Julio & Sue Colangelo ~ Clifford Collings ~ James Colthart ~ John & Nancy Conkling ~ Conneston Construction, Inc. ~ Woolsey & Bea Conover ~ John Cooke ~ Peter & Patty Cooke ~ Robert Coolidge ~ Peter & Faith Coolidge ~ Nathaniel S. & Catherine Coolidge ~ Malcolm Coolidge ~ Linda Coolidge ~ Lawry & Nancy Coolidge ~ Julian & Gail Coolidge ~ John Coolidge ~ Hamilton Coolidge ~ Peter Cooper ~ William & Susan Copeland ~ Ed & Theresa Corcoran ~ Cormack Construction Management, I ~ George Corson ~ Robert & Page Coulter ~ Emily Crane ~ James Crawford ~ Lois Creighton ~ Drewry Cromwell ~ Mary Crowley ~ James & Margaret Crowley ~ William Cruickshank ~ Arthur & Sandra Cunningham ~ Heidi Currier ~ Darcy Curwen ~ Ruth Custance ~ David Cutright & Julie Ramsey ~ William & Nancy Dailey ~ Andy Daily ~ Richard Davenport ~ Susan & John Davies ~ Will & Jessica Davis ~ Guy & Kitty De Chazal ~ Ross & Nancy Deachman ~ Nancy Dearman ~ Doug & Beth DeCluitt ~ Geoffrey & Joanna Dellenbaugh ~ Thomas Derr ~ John Derr ~ Harvey DeWees ~ William Dietrich ~ Barbara Dietrich ~ Donald Dillman ~ James & Christina Donovan ~ Marjorie Doty ~ Dave & Noreen Downs ~ Bertis Downs ~ Roland & Alice Driscoll ~ Rick Dunigan ~ David Dunkel ~ Jacob Dunnell ~ Robin Dustin ~ Victoria Dworkin ~ Dave Eastman ~ Malcolm & Andrea Eaton ~ Stephen Eckenberger ~ Edith & Jonathan Eddy ~ Bea & Antony Edgar ~ Kyle Eifert ~ James & Kathleen Elcock ~ Walter Elcock ~ Robert Elliott ~ Alyce Elmore ~ Charlie & Margie Emmons ~ Alan & Jerry English ~ Patrick & Laura Enright ~ Mark & Erin Epker ~ Thomas Estus ~ Kenneth & Jennifer Evans ~ John & Noreen Evans ~ Richard & Georgene Fabian ~ Lansing Fair ~ Elsbeth Falk ~ Thomas Farone ~ Marianne Farrow ~ Linda & Ralph Faulkingham ~ James & Josephine Faux ~ Don Felix ~ Brad Fenn ~ John Fernandes ~ John & Vance Fernandez ~ Richard & Happy Fernandez ~ Alexander Field ~ Jim & Pam Finney ~ Carl & Denise Fiorentino ~ Kimberly Fisher ~ Matthew Fisher ~ Marshall & Gerry Fisher ~ Tim & Audrey Fisher ~ Matt and Nina Fisher Hamilton ~ Jeff Wise & Lilah Fisher Wise ~ Carl & Gail Fleischer ~ Steven Fleming ~ Brian Flynn ~ Linda Foerderer ~ J. Edward & Sara Foster ~ Linda Fowler ~ Keith & Joan Fowler ~ Lewis Fowler ~ Peter & Susan Francesco ~ Donald Frank ~ Christian & Elizabeth Frank ~ Bob & Margo Freeman ~ Geraldine Frei ~ Robert Freimer ~ Elizabeth & Marshall Freimer ~ G.H. Friedell ~ Harley Friedman ~ Don & Jan Frisch ~ William Fritz ~ Allan & Judy Fulkerson ~ Davis & Jean Fulkerson ~ Maria Furman ~ Austin & Leslie Furst ~ Robert Gabriel ~ Arthur & Melanie Gajarsa ~ Stephen Galli ~ Thomas & Anne Gallivan ~ Gregory

Garrick ~ Marcy & Robert Garriott ~ Paul Gentzel ~ Susan George ~ John Gephart ~ Marie Gerli ~ Dwight Gertz ~ S. Peter Gibb ~ Chuck & Joanne Gibson ~ Frank & Selma Gill ~ George & Suzanne Gilman ~ Sally and Fred Gilman ~ Keith Glavash ~ Marjorie Glidden ~ Howard Goldman ~ Mark Goldstein ~ Mark & Christine Goldstone ~ Roy & Myra Gordon ~ Melvin & Ellen Gordon ~ John & Elaine Gorman ~ Tom & Kate Gormley ~ Herbert Gowen ~ Nancy Grady ~ Matthew & Lori Grady ~ Donald Graham ~ Christopher & Martha Grant ~ Stephen Greason ~ Terry Green ~ Ken Greene ~ William Greenough ~ David & Patricia Gregg ~ Thomas Greytak ~ Tim Griesmer ~ Hamilton Griffin ~ Steven Grill ~ Virginia Grinnell ~ Peter & Diane Gross ~ Barbara Grossman ~ Bill & Sheila Guinther ~ George Gurney ~ Jocelyn Gutchess ~ Frederick Hafer ~ Susan Hale ~ Mary Hale ~ Dexter & Alisa Hale ~ John & K.C. Halpern ~ Chip Hamann ~ Charles & Ethel Hamann ~ Edward Harding ~ John Harned ~ Edgar Harris ~ Chip & Wendy Harris ~ Peter & Harriet Harris ~ Jon & Cynthia B. Harris ~ Sandy & Eleanor Harris ~ Tom & Holly Harrity ~ Robert Harrity ~ Donald & Linda Hartrick ~ Ernestine Hartshorn ~ Gary & Jill Hatton ~ George Hauser ~ Field & Barbara Haviland ~ Jan Havre ~ Frank Hawley ~ Arthur & Patricia Heard ~ Paul & Beverly Heaslip ~ Viking & Kate Hedberg ~ Dawn Heiderer ~ Joe & Mary Edith Heise ~ Suzanne Hendrick ~ Barbara Hendrick ~ Harold Henry ~ Frank Henry ~ Robert Hewes ~ George & Elizabeth High ~ Adam Hildebrand ~ Kathleen Hildreth ~ Steven & Brenda Hillier ~ Jain Himot ~ Gary & Margaret Hirshberg ~ John Hoag ~ Juliet Hochman ~ Dean Hodge ~ Alisoun Hodges ~ Chris & Melinda Hofmeister ~ Robert & Barbara Holderied ~ Barbara & Douglas Holdridge ~ Phil Holland ~ Carl Holman ~ Harry Hope ~ Todd & Jane Horn ~ Fred & Sarah Houck ~ Frederic Howard ~ George & Austine Howard ~ Anne Howat ~ Virginia & Marian Howe ~ Thomas Howe ~ Arthur Howe ~ Artie & Peggy Howe ~ Stephen Howell ~ Pat Howell ~ Robert Hoye ~ Deborah Huckins ~ Bonnie Hunt & Bob Maloney ~ Pierce & Jill Hunter ~ Converse Hunter ~ Elisabeth Porter Hurd ~ John Hurd ~ Gregory & Elizabeth Ingram ~ Anne & Blake Ireland ~ Gerard & Kaysie Ives ~ Jake & Martha Jacoby ~ Joan Jay ~ Roger Jeanty ~ Carleton Jeffery ~ Earle & Julie Jenkins ~ Alice Johnson ~ Frank Jones ~ Robert & Susan Jordan ~ William Judkins ~ Carter Judkins ~ Sheila Kabat ~ Peter & Fifi Kampf ~ Herbert Karsten ~ Geoffrey & Karen Keating ~ Scott & Betty Keefer ~ Megan Keiser ~ Melvin & Elizabeth B. Keiser ~ Robert Keiver ~ William & Judith Kelley ~ Jane Kellogg ~ Howard Kellogg ~ Thomas & Elizabeth Kelsey ~ Daniel & Susan Kemp ~ Barbara & Bradford Kendall ~ Matthew Keniston ~ Pardon Kenney ~ Lynne Kennish ~ Barbara Kerr ~ Nancy & Jared Kieling ~ Katherine Kilbourn ~ Vanessa King ~ Cliff & Anita King ~ Nancy & Terry King ~ Robert & Lorraine Kingsbury Brigitte & Hal Kingsbury ~ Jean Kirk ~ Marie Kirn ~ Thomas Klein ~ Gilbert & Marybelle Klein ~ John Klensin ~ John Kloss ~ Salley Lawder Knight ~ Mary Derr Knox ~ Dale & Joseph Kolanko ~ Robert & Joyce Korten ~ Jeltje Koumans ~ Clifford W. & Barbara Kozemchak ~ Sarah Krebs ~ Kristen & Olaf Krohg ~ Christine Kuhn ~ Tom Kuhner ~ Ken & Denise Kunhardt ~ Edith Kunhardt ~ Dan Lackey ~ Beverly LaFoley ~ Maurice & Susan Lafreniere ~ F. David Lake ~ Bob & Maureen Lamb ~ Mary Lambert ~ David Lamson ~ Margot Landale ~ Jeff & Susan Landon ~ William Larsen ~ John & Patricia Laskey ~ Philip Laughlin ~ Samuel & Barbara Laverack ~ Woodie & Susan Laverack ~ Samantha & Mark Lazazzera ~ Kenneth LeBaron ~ Francis & Margaret LeBaron ~ James & Anne Lee ~ Linda & Bill Lee ~ Mrs. William Lee ~ John C. LeGates ~ Denise Legault ~ Carl & Sandra Lehner ~ Mark & Elizabeth Leibowitz ~ James Lerner ~ Albert Lesneski ~ Edward Lesser ~ Anne Levin ~ Robert & Gladys Levy ~ L. Clifford & Jacqueline Lewis ~ Kathryn Lieberman ~ Christine Lincoln ~ Frances Lipp ~ Jay & Amy Livens ~ M.A. Harris Livens ~ Ronald Livesey ~ Richard Loud ~ Janet Lovejoy ~ Lisa Lovett ~ Sidney Lovett ~ Jean Lovett ~ Campbell & Eileen Lovett ~ Anne Lovett & Steve Woodsum ~ Martha Lowery ~ George & Harriet Luck ~ Derek Luff ~ Richard & Jane Lundy ~ John Lyman ~ Martha Lyon ~ Mary Lyon ~ Terry & Peg MacDonald ~ John & Karen MacDuffie ~ Alan & Barbara Macgregor ~ William & Judith Mack ~ Richard & Josephine MacMillan ~ Martha & George Macomber ~ Joe & Judy Macord ~ Al & Joan MacQuarrie ~ A. H. Magnus ~ Pamela Magrath ~ Thomas Mahar ~ John & Lynn Maley ~ Bill & Karen Mallon ~ William & Phyllis Maloney ~ Marty & Tristin Mannion ~ Keith Marcotte ~ William & Cynthia Marcus Family Trust ~ Mark & Jacqueline Marden ~ Michael Marino & Lee Ann Moulder ~ Peter Markarian ~ Dominick & Irene Marocco ~ Don & Mary Marquardt ~ Sam & Judy Marsh ~ Margaretta Marsh ~ H.J. Marshall ~ Charles Marshall ~ Timothy & Julia Marsters ~ Andrew Marsters ~ David & Joan Martin ~ Missy Mason ~ Helen Mathieson ~ Nick Mathis ~ Bill & Samantha Matthai ~ Steve Maviglio ~ Henry Maxfield ~ Linn Maxwell ~ Dale Mayer ~ Roger & Gretchen Maynard ~ Joe & Patti Mazzone ~ Dennis McAuliffe ~ Burrett & Deborah McBee ~ Joseph & Kathleen McCarthy ~ Jeff & Anna McClafferty ~ Christina & John McCormick ~ Nancy McDonald ~ Matthew McGinnes ~ Sandy & Louise McGinnes ~ Thomas & Claudia McIlvain ~ Michael McKenna ~ Ed McNierney ~ John McRae ~ Stephanie McSherry ~ Tiffiny & John McTurnan ~ Johanna Mead ~ Peyton Mead ~ Carol Mead ~ Tim Meeh ~ Melcher & Prescott Insurance ~ David & Winky Merrill ~ Jim Meryman & Laura Mammarelli ~ Peter Mette ~ Henry Metzger ~ Thomas Michel ~ Bruce Miller ~ Ethan Miller ~ Paul & Warren Miller ~ Elizabeth Miller ~ Charles & Kitty Mills ~ Timothy Miranda ~ F.K. Mitchel ~ Carlos Mogollon ~ Eugene Mones ~ Richard I Monroe ~ Roland Monson ~ Gordon Montgomery ~ Jim & Karen Moone ~ Richard W Moore ~ Garland Moore ~ Richard Moore ~ Fred Moran ~ John & Tashia Morgridge ~ Sherry Morison ~ Johann Moser ~ George Moser ~ H. H. Mowatt ~ Thomas & Joy Murdough ~ Sam & Gail Murdough ~ Arlene Murphy ~ Jean Murphy ~ Donald & Susan Murphy ~ Helen Murray ~ Sharon Nahill ~ Betsey & Peter Nebesar ~ Dave & JoJo Nelson ~ C. M. Kinloch Nelson ~ William & Melanie Nesheim ~ Betsy Nichols ~ Knud Nielsen ~ John Nikander ~ James Norman ~ Katherine Norman-Camp ~ John B. & Mary A. Noyes ~ John Noyes ~ George Noyes ~ Nungesser & Hill ~ Tom Nuzum ~ Joe and Molly Nye ~ Charles Obrecht ~ Barbara O'Brien ~ Walter Ohnemus ~ Frank & Laurianne Olcott ~ Cynthia and Michael O'Leary ~ Roger & Katharine Olen ~ Fernando & Heidi Olguin ~ James O'Neil ~ Daniel O'Neill ~ Chase Orton ~ Piper Orton ~ Mr and Mrs Russell C. Orton ~ David Page ~ Philip Palmer ~ D. Scott Palmer Family ~ Lawrence Pangaro ~ Paul Pappas ~ David & Janet Parker ~ Henry Parker ~ Geddes Parsons ~ Mary Ann Partridge ~ Geoffrey Pedersen ~ Pelham North ~ Sheldon Pennoyer ~ Elinor & Alan Persky ~ Calvin Peterka ~ Richard & Barbara Peterson ~ Nancy Pettengill ~ Lee Petty ~ Thomas Phillips ~ John Phipps ~ Edward Piel ~ Roger Pierce ~ Mark Pine ~ Marguerite Piret ~ Russell Poehlman

Therese Polin ~ Claude Polin ~ Jeanne Polin-Lecerf ~ Mark & Karen Ponton ~ Anna Ponzi Dalby ~ Maggie & Boone Porter ~ Michael Porter ~ William Porter ~ Eve & Duncan Porter-Zuckerman ~ Mary Carroll Potter ~ Robert Potts ~ Adam Pratt ~ Carter Pratt ~ John Pratt ~ Francis Pratt ~ Nick Preston ~ Ravida Preston ~ Jerome Preston ~ Frederic Preston ~ David & Barb Preston ~ Ruth Proffitt ~ Judy Puleston ~ J. Bruce Rankin ~ Garrison Rapmund ~ Richard Rauh ~ Anthony Raymond ~ Peter Rayner ~ William & Patricia Read ~ Bert & Clare Read ~ Samuel Reeves ~ Greg & Annie Rehm ~ Jane & Mary Rice ~ Joan Richard ~ Barbara Richards ~ Pete & Zannie Richards ~ Hamilton Richards ~ George Richards ~ Joseph Richmond ~ Robert Ridgely ~ Peter Ridgely ~ Beverly Ridgely ~ Martin & Shelagh Riehs ~ Peter Riemer ~ Helen Riley ~ Michael Ripple ~ James Risotti ~ Robert & Alison Ritz ~ Martha Roberts ~ Jeffrey Roberts ~ Jean Robinson ~ Rockywold-Deephaven Camps ~ Alexander Roe ~ William & Anne Rogers ~ Paul Roller ~ Anne & John Rollins ~ Randolph & Deborah Roody ~ David Rose ~ Gene & Connie Ross ~ Raymond Ross ~ Robert & Sara Rothschild ~ Eric & Nancy Rowley ~ F. Hunter Rowley ~ Ruth Rozelle ~ Murray Ruben ~ Douglas Rubin ~ Karl Rugart ~ Kenneth & Nancy Ruhm ~ Samyn-D'Elia Architects, P.A. ~ Leo & Polly Sanfacon ~ James Sanford ~ Sarah MacMillen Foundation ~ Robert Sauer ~ Mike & Teresa Sauer ~ Bert & Mary Anne Saul ~ Jack Saunders ~ Carolyn Sawin ~ Janet Sawin & Freyr Sverrisson ~ C. Newton Schenck ~ Phyllis Scherr ~ Mark Schneider ~ John Schofield ~ David Schrott ~ Bill & Kelly Schwaner ~ Charles Scott ~ Rip Scott ~ Scotty & Mary Anne Scott ~ Tony Scotto ~ Rob Scully ~ Richard Seery ~ Robert & Theresa Sengstaken ~ Joel Severance ~ Gordon & Joanna Shaw ~ Thomas Sheldon ~ Paul & Barbara Shellito ~ Howard Sherman ~ Sarah Sherrill ~ F. Goldthwaite Sherrill ~ Mary Sherts ~ Robert Shultz ~ Ann Sidwell ~ John Silber ~ K. Roger Simmons ~ William Simonds ~ Molly & George Simpson ~ David & Rebecca Sinkler ~ Joel & Deborah Slocum ~ William Small ~ Murray Smith ~ Letitia Smith ~ Phil Smith ~ Hunter & Marcy Smith ~ Georgia Smith ~ Wells & Kathy Smith ~ Dorothy Smith ~ C. Craig Smith ~ Marguerette Smylie ~ Robert & Carol Snelling ~ Charles & Judy Sniffen ~ Janet Snow ~ David Snyder ~ Kenneth & Grace Solinsky ~ Jessica & Mark Somol ~ Peter Sorlien ~ Kenneth Sorlien ~ Anne Spang ~ John Speers ~ William Speers ~ Thomas Speers ~ Samuel Speers ~ T. Guthrie Speers ~ Elizabeth Speers ~ Larry Spencer ~ H. Allen Spencer ~ Brian & Diane Spera ~ Alan & Gailann Spera ~ Marcy Sperry ~ Tony & Eleanor Spinazzola ~ Herbert & Judith Spivak ~ Squam Boat Livery ~ Squam Bridge Landing ~ Sue Staats ~ Dan Stack ~ Welles Standish ~ Frank Stevens ~ Bayne and Jeanie Stevenson ~ Marie Stevenson ~ Gilbert & Sally Steward ~ Robert Stewart ~ Betsy Stewart ~ Cynthia Stewart ~ Jane & Michael Stolper ~ James & Cathleen Stone ~ Donald Stoppe ~ Robert & Toni Strassler ~ Will & Lois Stratton ~ Louise L. Strayhorn ~ Andrew & Julie Strehle ~ Glenn & Katherine Strehle ~ Elizabeth Stuart ~ Richard & Ruth Stuart ~ Fred & Pam Stump ~ Paul & Doris Sullivan ~ Mary Sullivan ~ George & Jannine Sutcliffe ~ Mark Sweny ~ Jane & Rob Swift ~ Stephen Swift ~ Robert & Nancy Swiggett ~ Murray & Jena Swindell ~ Nancy Talley ~ John & Joan Tamke ~ Pam and Larry Tarica ~ Camilla Jones Tatem ~ Gordon Taylor ~ Lawrence Taylor ~ Ted Taylor ~ Nathaniel Taylor ~ Andrew Taylor ~ The Neel Foundation ~ John & Carol Thompson ~ Kate Thompson ~ Woodrow Thompson ~ John & Carol Thompson ~ Ferris Thomsen ~ Shellburne Thurber ~ George Thurber ~ Davis Thurber ~ Carolyn and Bryant Tolles ~ Thayer Tolles ~ James & Carolee Tompkins ~ Harry Tower ~ George & Lucy Townsend ~ Barbara Townsend ~ Susan Townsley ~ Edwin and Janet Townsley ~ William Trakat ~ Kenneth Travis ~ Gale & Andy Tureff ~ Richard & Joan Tweedy ~ Robert Twitchell ~ William Twombly ~ Alexander Uhle ~ Gail Uhlig ~ Joseph Ullman ~ Anthony & Carol Unger ~ David Unsworth ~ Joseph & Roberta Upson ~ Upwind Corporation ~ Timothy & Lucy Vaill ~ Anne Valentine ~ John & Elizabeth Valentine ~ Jim Van Ryen ~ Peter & Prudy Van Winkle ~ Joe & Cinde Vandette ~ Thomas Vansant & Nancy Voorhis ~ Betsy Vazifdar ~ Frederick & Claire Von Karls ~ Paul Von Loesecke ~ Peter Von Mertens ~ Timothy Wagg ~ Tony Wagner & P.J. Blankenhorn ~ Peter & Gail Walcott ~ Eustis Walcott ~ John Waldhausen ~ Scott & Christine Wallace ~ James Wallace ~ Nicholas Wallner ~ Paula Wanzer ~ Lisa Wardlaw ~ Kent & Mary Alice Warner ~ Somerset Waters ~ Eric Watkins ~ Douglas & Barbara Waud ~ Matt & Susan Weatherbie ~ Benjamin Webber ~ Howard Webber ~ Peter Webster ~ Larry & Judy Webster ~ Edwin Webster Foundation ~ Brendan & Catherine Weiss ~ R. Angus West ~ Victoria & Brewster West ~ Tina West ~ Richard West ~ Eugenia L. 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